

### Appendix 3

	Item	£000
	<b>Transformation - better use of resources</b>	
4/03.	Service Delivery efficiencies, realigning management arrangements	250
4/08.	Seafront and events – merging of teams to create efficiencies	40
4/29.	Helen Garden – outsourcing of service	12
4/35.	Income recovery – increasing income across a range of chargeable services	100
4/26.	Parks & gardens – reducing some grass cutting and increasing biodiversity	70
4/41.	Legal income – increased income through work for third parties	50
4/42.	Garden waste – increased charging levels	38
4/36.	Council tax discounts and premiums – changes following relevant cabinet decisions	75
4/44.	Reduction in cost of capital financing – reducing and reviewing timelines for capital works	300
	<b>Digital - better use of data</b>	
4/13a.	Revenues and benefits system – introduction of a new single IT system with LDC	100
4/13b.	Single EH system - introduction of a new single IT system with LDC	50
4/33.	Car park - increased income through increase in charges and changes to equipment	70
4/43.	Mailroom kit – efficiency through new equipment	44
	<b>Reducing wasteful/non-statutory spend</b>	
4/05.	Eastbourne Homes Limited – move of housing services to in house provision	tba
4/30.	Airbourne – savings through becoming cost neutral	4
4/31.	Heritage – service efficiencies	120
4/10.	Revenue implications of reduced borrowing (JCP, garage sites and Saffrons Road)	150
4/10.a	Golf course – move to delivery though Get Golfing	
4/12.	Eastbourne Housing Investment Company - potential disposal of some properties	200
4/07.	Conference and hospitality services at Devonshire Park – move to third party provider	500
4/20.	Sovereign Centre site – increased income through Wave Active	380
4/27.	Devonshire Quarter theatres - transfer to local authority controlled company	500
	<b>TOTAL</b>	<b>3053</b>