

29 August 2019

Dear Members of Scrutiny Committee

**Scrutiny Committee - 2 September 2019**

I am now able to enclose, for consideration at the above meeting, the following report that was unavailable when the agenda was printed.

**Item   Item  
No**

**8       Quarter 1 Performance Report** (Pages 3 - 22)

Part B – Finance Performance report.

Yours sincerely

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# Agenda Item 8

<b>Body:</b>	<b>Scrutiny Committee</b>
<b>Date:</b>	<b>2 September 2019</b>
<b>Subject:</b>	<b>Corporate Performance Quarter 1 2019-20</b>
<b>Report of:</b>	Chief Finance Officer and Director of Strategy, Planning and Regeneration
<b>Ward(s):</b>	All
<b>Purpose of the report:</b>	To update Members on the Council's performance against Corporate Plan priority actions, performance indicators and targets for the year 2019-20.
<b>Decision type:</b>	Non Key
<b>Recommendation:</b>	Scrutiny Committee is recommended to: <ul style="list-style-type: none"><li>i) Note the achievements and progress against Corporate Plan priorities for 2019-20, as set out in Part A of this report.</li><li>ii) Consider whether there are any particular aspects of Council progress or performance that it wishes to comment upon to Cabinet or to consider further as part of its work programme in 2019-20.</li><li>iii) Note the General Fund, HRA and Collection Fund financial performance for the quarter, as set out in part B of the report.</li><li>iv) Note the amended capital programme as set out in Appendix 4.</li></ul>
<b>Reasons for recommendations:</b>	To enable members to consider specific aspects of the Council's progress and performance.
<b>Contact:</b>	Jo Harper, Head of Business Strategy and Performance Tel 01273 085049 or email : <a href="mailto:jo.harper@lewes-eastbourne.gov.uk">jo.harper@lewes-eastbourne.gov.uk</a>  Millie McDevitt : Performance and Programmes Lead Tel : 01273 085637 / 01323 415637 or email : <a href="mailto:millie.mcdevitt@lewes-eastbourne.gov.uk">millie.mcdevitt@lewes-eastbourne.gov.uk</a>  Homira Javadi, Chief Finance Officer Tel: 01273 085512 or e-mail <a href="mailto:homira.javadi@lewes-eastbourne.gov.uk">homira.javadi@lewes-eastbourne.gov.uk</a>

## **6.0 Consultation**

6.1 The priority themes were developed in consultation with residents via the Residents Survey and online Survey which were both conducted throughout July and August 2015 and informed the development of the corporate plan.

## **7.0 Financial appraisal**

7.1 Project and performance monitoring and reporting arrangements are contained within existing estimates. Corporate performance information should also be considered alongside the Council's financial update as there is a clear link between performance and budgets/resources.

7.2 All the financial implications are contained within the body of the report.

## **8.0 Legal implications**

8.1 Comment from the Legal Services Team is not necessary for this routine monitoring report.

## **9.0 Equality analysis**

9.1 The equality implications of individual decisions relating to the projects/services covered in this report are addressed within other relevant Council reports or as part of programmed equality analysis. The equality implications of projects that form part of the Joint Transformation Programme are addressed through separate Equality and Fairness assessments.

## **10.0 Conclusion**

10.1 This report provides an overview of performance against the authority's priority actions and indicators for 2019-20.

10.2 The General Fund shows a service variance in the quarter of £200,000 which is within 1.5% of the net budget

10.3 The HRA delivered a variance in the quarter of £45,000 representing 0.3% of turnover. The HRA balance is in line with the expectation and is sufficiently robust to support the housing self-financing 30 year business plan.

10.4 Capital expenditure is in line with budget expectations.

10.5 The Collection Fund forecast for Council Tax is indicating a deficit of £0.1m and a deficit for Business Rates of £0.25m for the quarter. This will be allocated to or collected from preceptors during 2020/21 and 2021/22.

### **Appendices:**

Appendix 1 – Q1 Performance Overview

Appendix 2 – General Fund

Appendix 3 – Housing Revenue Account

Appendix 4 – Capital Programme

### **Background Papers:**

The Background Paper used in compiling this report was as follows:

*Corporate Plan 2016/20* <http://www.eastbourne.gov.uk/about-the-council/council-policies-plans-and-strategies/corporate-strategies/>

To inspect or obtain copies of background papers please refer to the contact officer listed above.

## Part B

### Financial Performance Q1 2019/20

#### 1.0 General Fund

1.1 General Fund performance of the quarter is shown in the table below:

Department	2018-19 Actual	Full Year Budget	Profiled Budget	Actual to 30 <sup>th</sup> June 2019	Variance to date
	£'000	£'000	£'000	£'000	£'000
<b>SUMMARY</b>					
Corporate Services	2,518	5,365	1,926	1,632	(294)
Service Delivery	5,072	4,947	881	936	55
Regeneration, Planning & Assets	945	(298)	(58)	179	237
Tourism & Enterprise Services	3,752	3,496	865	978	113
<b>Total Service Expenditure</b>	<b>12,287</b>	<b>13,510</b>	<b>3,614</b>	<b>3,725</b>	<b>111</b>
Contingencies, etc	0	(450)	1	-	(1)
Capital Financing and Interest	1,643	1,763	30	120	90
Other Movements	386				
Contributions to/(from) Reserves	(725)	(1,277)	(112)	(112)	-
<b>Net Expenditure</b>	<b>13,591</b>	<b>13,546</b>	<b>3,533</b>	<b>3,733</b>	<b>200</b>

Service Details are shown at **Appendix 2**.

1.2 The position at the end of June shows a negative variance of £200,000 on net expenditure. Variances at 30 June included:

Housing Benefit Payments and Subsidy -	
Shortfall in subsidy B&B accommodation	£210k
Corporate Property & Initiatives - Income target shortfall	£84k
Deposit Loan Scheme – Increase in bad debt provision	£81k
Housing enhancement services – recharge to the HRA	(£150k)

1.3 Where significant exceptional, unexpected and unavoidable expenditure is incurred the Council will rely on its reserves and working balance. At 1 April 2019 the General Fund working balance was £5.6 million.

## 2.0 HRA

2.1 HRA performance of the quarter is as follows:

	<b>Full Year Budget</b>	<b>Profiled Budget</b>	<b>Actual to 30 June 2019</b>	<b>Variance to date</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>HRA</b>				
Income	(15,104)	(3,812)	(3,839)	(27)
Expenditure	13,069	1,906	1,978	72
Capital Financing & Interest	1,948	-	-	-
Contribution to Reserves	Nil	-	-	-
<b>Total HRA</b>	<b>(87)</b>	<b>(1,906)</b>	<b>(1,861)</b>	<b>45</b>

There is a small negative variance of £18,000 for the quarter. A further breakdown is shown at **Appendix 3**.

## 3.0 Capital Expenditure

3.1 The detailed capital programme at **Appendix 4**, provides a summary of spend for quarter 1 compared to the revised allocation for 2019/20 and the total spend for each scheme as at 30 June. Brief comments are provided for each scheme and more detailed comments are provided below for larger schemes.

3.2 Detailed comments on larger schemes:

<b>Line No.</b>	<b>Comment</b>
5	The Fort Lane scheme is planned to start in the Autumn. The tender process is currently live.
10	Disabled Facilities Grant – a verbal update will be provided.
13	The final scope of the Beach Management works this year will be decided following the results of the monitoring survey which is due to be carried out in early September. Initial thoughts are that there will not be an overspend this year but the entire budget will be required for these works. The contractor is currently checking the availability of the dredger that will be required to import shingle but it is anticipated that the works will be undertaken between October and the end of December.
16	The £450k on the Terminus Road Improvement Scheme has now been paid to ESCC. The remaining £50k was to be used to fund the bespoke signage to complement the public realm improvements and the costs associated with the signs were higher than expected.
17	Sovereign Harbour Community Centre. Work is virtually complete and the Centre

	is due to open in September. Overspend relates to costs that were associated with the original site (Site 5). These costs were largely associated with establishing whether the centre could be built on the site having regard to the ground conditions (due diligence) and the results demonstrated that as a result of the ground conditions, it was financially unviable to proceed with Site 5. Additional external funding is being sought.
47	EHIC Loans (Properties purchased from EBC) - Agreed facility of £4,173k to provide loans to purchase EBC properties. Two loans totalling £980k have been agreed of which £955k has been drawn down. The remaining facility of £2,958k is available for other properties to be identified. A loan of £235k relating to Northbourne Road was drawn down and subsequently repaid.
48	EHIC loans (Properties purchased on the open market) - Agreed facility of £15m to provide loans to purchase private properties. 26 loans totalling £5,093k have been agreed of which £4,127k has been drawn down. The remaining facility of £9,907k is available for other properties. This facility is currently allocated to various years.
49	EHIC loans (Mixed tenure properties) - Agreed facility of £20m to provide loans to purchase private mixed tenure properties. 10 loans totalling £6,838k have been agreed of which £1,201k has been drawn down. The remaining facility of £13,162k is available for other properties. This facility is currently allocated to various years.
52	Aspiration Homes LLP Loan – Agreed a facility of £10m to provide loans to build and refurbish properties. Three loans totalling £4,336k have been agreed to develop various sites and £1,201k has been drawn down. This facility is currently allocated to various years.
53	Bedfordwell Road - Designs are nearing completion ready for consultation and pre-app, planning. Highways consultation is also underway. Final phase of remediation is due to start in September following ecology relocation which is happening now. Once the remediation is complete the site will be completely clear to enable a start on site.
55	Hampden Retail Park Refurbishment – this scheme is currently under consideration for further development.
61	Devonshire Park Redevelopment - Progress currently as per construction programme agreed in main contract. Congress Theatre completed and opened in March. The Welcome Building completed and opened July 2019. This is the subject of a separate Cabinet report. Tennis player facilities construction complete.
70	Wish Tower Restaurant – The building construction is complete and fit out is in progress. This will be the subject of a separate repro to Cabinet in October.

## 4.0 Collection Fund

4.1 The Collection Fund records all the income from Council Tax and Non-Domestic Rates and its allocation to precepting authorities.

4.2 The Collection fund for the year is as follows:

	<b>Council Tax £'000</b>	<b>Business Rates £'000</b>
Balance B/fwd 1.4.19	(359)	2,258
(Deficit recovery)/Surplus distributed	456	(1,827)
Debit due for year	(69,080)	(35,885)
Payments to preceptors	68,318	35,154
Allowance for cost of collection		129
Transitional Relief		(42)
Allowance for appeals		281
Write offs and provision for bad debts	771	182
<b>Estimated balance 31.3.20</b>	<b>106</b>	<b>250</b>
Allocated to:		
CLG	-	62
East Sussex County Council	78	65
Eastbourne Borough Council	13	110
Sussex Police	10	-
East Sussex Fire & Rescue	5	13
	<b>106</b>	<b>250</b>

4.3 The allocation to preceptors reflects the operation of the Collection Fund for Council Tax and Business Rates which are distributed on different bases under regulations. The distributions for the estimated balance calculated at quarter 3 will be made in 2019/20. Any changes in quarter 4 will be made in 2020/21.

4.4 Council Tax is showing a deficit of £106k for the quarter. The Council's share of the deficit is £13k. This is due to the result of a combination of factors including higher collection rate assumptions than is considered achievable and delays to the recovery proceedings caused by rescheduling of the HMCS court dates. The performance of the service will be monitored closely and reflected in the future council tax estimates.

4.5 The Business Rate deficit for the quarter is £250k. There continues to be a significant risk associated with business rate income, with a large number of appeals still outstanding against the 2010 rating list. There is also continued uncertainty over the number of appeals against the 2017 rating list received by the Valuation Office. Limited information is available on these appeals, therefore until more detail is known and evaluated an estimated has had to be calculated based on experience from the previous appeals system.

4.6 Collection fund performance is as follows:

<b>Cash Collection Rates</b>	<b>Council Tax 2018/9</b>	<b>Council Tax 2019/20</b>	<b>Business Rates 2018/19</b>	<b>Business Rates 2019/20</b>
Q1 Actual	28.75%	28.38%	29.53%	28.68%
Q1 Target	29.19%	28.75%	29.90%	29.53%



## **5.0 Treasury Management**

5.1 The Annual Treasury Management and Prudential Indicators were approved by Cabinet and Council in February.

## **5.2 Economic Background**

After only tepid annual economic growth of 1.4% in 2018, growth in quarter 1 was unexpectedly strong at 0.5%. However, this was boosted by stock building ahead of the original March Brexit deadline so quarter 2 is now expected to be zero or slightly negative.

After the Monetary Policy Committee raised Bank Rate from 0.5% to 0.75% in August 2018, it is little surprise that they have abstained from any further increases since then. We are unlikely to see any further action from the MPC until the uncertainties over Brexit clear. If there were a no deal exit, it is likely that Bank Rate would be cut in order to support growth. Nevertheless, the MPC does have concerns over the trend in wage inflation which peaked at a new post financial crisis high of 3.5%, (excluding bonuses), in the three months to December before falling marginally to 3.4% more recently. Growth in employment fell to only 32,000 in the three months to April, well below the 2018 average, while the unemployment rate remained at 3.8 percent, its lowest rate since 1975. Correspondingly, the total level of vacancies has risen to new highs.

As for CPI inflation itself, this rose slightly to 2.1% in April before falling back again to 2.0% in May, and is likely to remain around this level over the next two years. If there was a no deal Brexit though, it could rise towards 4%, primarily as a result of imported inflation on the back of a weakening pound.

The rise in wage inflation and fall in CPI inflation is good news for consumers as their spending power is improving in this scenario as the difference between the two figures is now around 1.3%, i.e. a real terms increase. Given the UK economy is very much services sector driven, an increase in household spending power is likely to feed through into providing some support to the overall rate of economic growth in the coming months.

## **5.3 Interest Rate Forecast**

Base Rate has remained at 0.75% since 2<sup>nd</sup> August 2018. Link Asset Services forecasts Base Rate increase to 1.00% in December 2020.

## **5.4 Annual Investment Strategy**

The Treasury Management Strategy Statement (TMSS) for 2019/20 which includes the Annual Investment strategy, was approved by Council on 6 February 2019. It sets out the Council's investment priorities as being :

- Security of Capital;
- Liquidity;
- Yield.

There were no short term investments held as at 30 June. Approved limits within the Annual Investment Strategy were not breached during the quarter ending 30 June 2019, except for the balance held with Lloyds Bank, which exceeded the £10m limit for 8 days during the quarter.

Investment rates available in the market have continued at historically low levels. Investment funds are available on a temporary basis and arise mainly from the timing of the precept payments, receipts of grants and the progress of the capital programme.

5.5 Investment performance for the quarter ending 30 June is as follows:

Benchmark	Benchmark Return	Council Performance	Interest Earning
7 day LIBID	0.57%	0.65%	£8,788

The Council outperformed the benchmark by 0.08%. The budgeted investment return for 2019/20 is £50,000. Due to cash flow requirements and current low interest rates, investments held are at minimum and it is unlikely that this budget will be achieved, but this will be offset by reduced borrowing.

The continuous use of internal balances is in line with the Council's strategy and reduces the amount of interest payable on loans and investment income.

## 5.6 Borrowing

The following loan was taken during the quarter:

New Long Term Borrowing From PWLB During Quarter				
Date	Amount £'m	Interest Rate	Yrs	Loan Type
18-Apr-2019	4.0	1.87	14	EIP
26-Apr-2019	4.0	1.84	14	EIP
10-May-2019	4.0	1.77	14	EIP
17-May-2019	4.0	1.71	14	EIP
28-May-2019	4.0	1.66	14	EIP
30-May-2019	4.0	2.21	40	Maturity
<b>Total</b>	<b>24.0</b>			

Equal Instalment Principal (EIP) Loans are repaid in equal instalment during the term of the loan and maturity loans are repaid in full at maturity.

New Short Term Borrowing				
Start Date	Counterparty	Amount	Interest Rate %	End Date
23-May-19	Worcester CC	5.0	0.80	23-Sep-19
20-May-19	Cherwell District Council	3.0	0.84	17-Feb-20
<b>Total</b>		<b>8.0</b>		
Less Short Term Borrowing Repaid				
Repayment Date	Counterparty	Amount	Interest Rate	No of Days
14-May-19	E Northamptonshire DC	2.0	0.90	364
20-May-19	Barnsley Met Council	3.0	0.95	181
23-May-19	Greater Manchester Pension Fund	5.0	0.80	359
<b>Total</b>		<b>10.0</b>		
<b>Net New Short Term Borrowing during quarter</b>		<b>2.0</b>		

Cash flow predictions indicate that further borrowing will be required in the next quarter, depending on the timing of capital expenditure. The exact timing and nature of this borrowing will be considered at that time in light of prevailing interest rates.

## 5.7 Compliance with Treasury and Prudential Limits

It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. The Council's approved Treasury and Prudential Indicators (affordability limits) are included in the approved TMSS.

During the quarter to 30 June the Council has operated within the treasury limits and Prudential Indicators set out in the Council's Treasury Management Strategy Statement and in compliance with the Council's Treasury Management Practices, except for temporary balances exceeding limits with Lloyds Bank.

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	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Profiled Budget</b>	<b>Actual</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>CORPORATE SERVICES</b>					
<b>Corporate Management</b>	<b>153</b>	<b>153</b>	<b>57</b>	<b>(235)</b>	<b>(292)</b>
Financial Services Team	682	682	252	287	35
Corporate Finance	1,254	1,254	307	308	1
Internal Audit and Corporate Fraud	211	211	77	71	(6)
<b>Strategic Finance</b>	<b>2,147</b>	<b>2,147</b>	<b>636</b>	<b>666</b>	<b>30</b>
<b>Human Resources</b>	<b>462</b>	<b>462</b>	<b>131</b>	<b>121</b>	<b>(10)</b>
<b>Information Technology</b>	<b>1,662</b>	<b>1,662</b>	<b>725</b>	<b>729</b>	<b>4</b>
Legal Services	334	334	79	73	(6)
Local Democracy	607	607	298	278	(20)
<b>Legal and Local Democracy</b>	<b>941</b>	<b>941</b>	<b>377</b>	<b>351</b>	<b>(26)</b>
<b>TOTAL CORPORATE SERVICES</b>	<b>5,365</b>	<b>5,365</b>	<b>1,926</b>	<b>1,632</b>	<b>(294)</b>
<b>SERVICE DELIVERY</b>					
<b>Service Management</b>	<b>69</b>	<b>69</b>	<b>23</b>	<b>23</b>	<b>-</b>
Specialist Advisory	4,027	4,027	398	495	97
Case Management	437	437	135	127	(8)
Account Management	276	276	70	97	27
Bereavement Services	(1,400)	(1,400)	(280)	(220)	60
<b>Case Management and Specialist Services</b>	<b>3,340</b>	<b>3,340</b>	<b>323</b>	<b>499</b>	<b>176</b>
Customer Contact	580	580	214	231	17
Neighbourhood First	447	447	183	158	(25)
<b>Customer and Neighbourhood Services</b>	<b>1,027</b>	<b>1,027</b>	<b>397</b>	<b>389</b>	<b>(8)</b>
<b>Homes First</b>	<b>511</b>	<b>511</b>	<b>138</b>	<b>25</b>	<b>(113)</b>
<b>TOTAL SERVICE DELIVERY</b>	<b>4,947</b>	<b>4,947</b>	<b>881</b>	<b>936</b>	<b>55</b>
<b>STRATEGY, PLANNING AND REGENERATION</b>					
<b>Service Management</b>	<b>36</b>	<b>36</b>	<b>9</b>	<b>16</b>	<b>7</b>
<b>Regeneration</b>	<b>185</b>	<b>185</b>	<b>(55)</b>	<b>(68)</b>	<b>(13)</b>
<b>Planning</b>	<b>391</b>	<b>391</b>	<b>83</b>	<b>75</b>	<b>(8)</b>
<b>Group Head of Commercial Business</b>	<b>54</b>	<b>54</b>	<b>13</b>	<b>14</b>	<b>1</b>
Corporate Landlord	(2,324)	(2,352)	(552)	(276)	276
Facilities Management	408	408	187	177	(10)
<b>Estates and Property</b>	<b>(1,916)</b>	<b>(1,944)</b>	<b>(365)</b>	<b>(99)</b>	<b>266</b>
<b>Business Planning and Performance</b>	<b>952</b>	<b>952</b>	<b>257</b>	<b>241</b>	<b>(16)</b>
<b>TOTAL STRATEGY, PLANNING AND REGENERATION</b>	<b>(298)</b>	<b>(326)</b>	<b>(58)</b>	<b>179</b>	<b>237</b>

	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Profiled Budget</b>	<b>Actual</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>TOURISM AND ENTERPRISE</b>					
<b>Service Management</b>	<b>99</b>	<b>99</b>	<b>31</b>	<b>31</b>	<b>-</b>
<b>Towner</b>	<b>420</b>	<b>420</b>	<b>207</b>	<b>207</b>	<b>-</b>
<b>Devonshire Park Complex</b>	<b>1</b>	<b>1</b>	<b>(1)</b>	<b>(1)</b>	<b>-</b>
Tourism and Enterprise	636	636	66	53	(13)
Catering	65	44	35	32	(3)
Heritage	103	103	11	15	4
Tourist Information	90	83	21	40	19
<b>Tourism and Enterprise</b>	<b>894</b>	<b>866</b>	<b>133</b>	<b>140</b>	<b>7</b>
<b>Sports Delivery</b>	<b>263</b>	<b>330</b>	<b>(79)</b>	<b>(13)</b>	<b>66</b>
<b>Seafront</b>	<b>92</b>	<b>76</b>	<b>54</b>	<b>104</b>	<b>50</b>
<b>Events</b>	<b>571</b>	<b>584</b>	<b>74</b>	<b>63</b>	<b>(11)</b>
<b>Theatres</b>	<b>1,156</b>	<b>1,148</b>	<b>446</b>	<b>447</b>	<b>1</b>
<b>TOTAL TOURISM AND ENTERPRISE</b>	<b>3,496</b>	<b>3,524</b>	<b>865</b>	<b>978</b>	<b>113</b>
<b>TOTAL SERVICE EXPENDITURE</b>	<b>13,510</b>	<b>13,510</b>	<b>3,614</b>	<b>3,725</b>	<b>111</b>

<b>HOUSING REVENUE ACCOUNT 2019/20</b>				
	<b>FULL YEAR BUDGET £' 000</b>	<b>BUDGET TO 30-06-2019 £' 000</b>	<b>ACTUAL £' 000</b>	<b>VARIANCE £' 000</b>
<b>INCOME</b>				
Gross Rents	(13,973)	(3,493)	(3,517)	(24)
Charges for Services	(1,132)	(319)	(322)	(3)
<b>TOTAL INCOME</b>	<b>(15,105)</b>	<b>(3,812)</b>	<b>(3,839)</b>	<b>(27)</b>
<b>EXPENDITURE</b>				
Management Fee (Eastbourne Homes Limited)	7,261	1,815	1,913	98
Supervision and Management	1,348	91	65	(26)
Provision for Doubtful Debts	127	0		0
Depreciation and Impairment of Fixed Assets	4,334	0		0
<b>TOTAL EXPENDITURE</b>	<b>13,070</b>	<b>1,906</b>	<b>1,978</b>	<b>72</b>
<b>NET COST OF SERVICE</b>	<b>(2,035)</b>	<b>(1,906)</b>	<b>(1,861)</b>	<b>45</b>
Loan Charges - Interest	1,961	0	0	0
Interest Receivable	(13)			0
<b>NET OPERATING (SURPLUS) DEFICIT</b>	<b>(87)</b>	<b>(1,906)</b>	<b>(1,861)</b>	<b>45</b>
<b>Appropriations</b>				
Transfer to Reserve	0	0	0	0
<b>HOUSING REVENUE ACCOUNT (SURPLUS) / DEFICIT</b>	<b>(87)</b>	<b>(1,906)</b>	<b>(1,861)</b>	<b>45</b>
<b>HOUSING REVENUE ACCOUNT WORKING BALANCE</b>				
<b>In Hand at 1st April 2019</b>	<b>(5,938)</b>			
<b>Surplus for 2019-20</b>	<b>(87)</b>			
<b>In Hand at 31st March 2020</b>	<b>(6,025)</b>			

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## **Summary of Capital Programme 2019 to 2022**

	<b>Estimate Total 2019/20</b>	<b>Estimate Total 2020/21</b>	<b>Estimate Total 2021/22</b>
<b><u>Capital Programme</u></b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
HRA	5,834	4,388	4,442
Community Services	4,813	300	-
Tourism & Leisure	13,685	15,165	-
Corporate & Core Services	48,312	11,830	2,842
Asset Management	7,058	821	500
Pier Grant & Coastal Communities Grant	498	-	-
<b>Total Programme</b>	<b>80,200</b>	<b>32,504</b>	<b>7,784</b>

### **Financed By:-**

Capital Receipts HRA	1,179	-	-
1-4-1 RTB Receipts	1,504	-	-
Capital Receipts GF	1,393	250	342
Grants and Contributions	7,427	300	-
Major Repairs Reserve	4,166	4,388	4,442
Revenue Contribution to Capital Reserves	495	-	-
Section 106 Contributions	27	-	-
GF Borrowing (Committed)	46,331	15,986	500
GF Borrowing (Uncommitted)	17,678	11,580	2,500
HRA Borrowing	-	-	-
<b>Total Financing</b>	<b>80,200</b>	<b>32,504</b>	<b>7,784</b>

Line No.	Scheme	Total Scheme Approved	Total Scheme spend 2013 to 31 Mar 2019	Spend 2019-20 to 30 June 2019	Allocation 2019/20	Allocation 2020/21	Allocation 2021/22	Remaining Allocation 2019-20	Funding	Comments
		£000	£000	£000	£000	£000	£000	£000		
1	<b>HOUSING REVENUE ACCOUNT</b>									
2	Major Works	-	26,939	364	4,166	4,388	4,442	- 3,802	EBC	Programme on target to complete in 2019-20
3	<b>Managed by Eastbourne Homes</b>	<b>Ongoing</b>	<b>26,939</b>	<b>364</b>	<b>4,166</b>	<b>4,388</b>	<b>4,442</b>	<b>- 3,802</b>		
4	<b>Other Schemes</b>									
5	Fort Lane	2,283	652	16	1,631	-	-	- 1,615	EBC/Grant	Works planned for 2019-20
6	62a Tideswell Road	734	697	-	37	-	-	- 37	EBC/Grant	Completed
7	<b>Total HRA</b>		<b>28,288</b>	<b>380</b>	<b>5,834</b>	<b>4,388</b>	<b>4,442</b>	<b>- 5,454</b>		
8	<b>COMMUNITY SERVICES</b>									
9	Ocklynge Cemetery Chapel	150	80	-	70	-	-	- 70	EBC	Work is planned for 2019-20
10	Disabled Facilities Grants		5,391	130	1,372	-	-	- 1,242	Grant	
11	BEST Grant (housing initiatives)		2,113	-	100	-	-	- 100	Grant	
12	Acquisition of Land & Property	639	-	-	639	-	-	- 639	EBC	Schemes under investigation
13	Coast Defences Beach Management		6,123	-	349	300	-	- 349	Grant	On target to complete in 2019-20
14	Cycling Strategy	41	-	-	41	-	-	- 41	EBC	Consultation on the ESCC Cycling and Walking Investment Plan is expected to take place in the Autumn
15	Play Area Sovereign Harbour	27	-	-	27	-	-	- 27	S106	
16	Terminus Road Improvements	500	60	450	440	-	-	- 10	EBC	Completed
17	Sov Harbour Community Centre	1,790	1,892	-	-	-	-	-	EBC/S106/Grant	Works almost completed. Official opening due September
18	Signage Re-branding (Parks & Open Spaces)	30	17	-	13	-	-	- 13	EBC	Completed
19	Car Parking Machines	97	84	-	6	-	-	- 6	EBC	
20	Shinewater Park - Scoping	20	1	7	19	-	-	- 12	EBC	
21	Oak Tree Lane Play Equip	35	-	-	35	-	-	- 35	EBC	
22	Mulberry Close Play Equip	30	-	-	30	-	-	- 30	EBC	
23	Lower Holywell Public Con	50	-	-	50	-	-	- 50	EBC	Options appraisal on all WCs to be completed 2019-20 to identify works required.
24	Redoubt Public Convenience	40	-	-	40	-	-	- 40	EBC	Options appraisal on all WCs to be completed 2019-20 to identify works required.

Line No.	Scheme	Total Scheme Approved	Total Scheme spend 2013 to 31 Mar 2019	Spend 2019-20 to 30 June 2019	Allocation 2019/20	Allocation 2020/21	Allocation 2021/22	Remaining Allocation 2019-20	Funding	Comments
		£000	£000	£000	£000	£000	£000	£000		
25	Refurbishment of Public Facilities	81	-	-	81	-	-	81	EBC	Options appraisal on facilities to be completed 2019-20 to identify works required.
26	Waste Fleet Procurement & IT	1,600	99	711	1,501	-	-	790	EBC	Remaining loan expected to be drawn down in Q2
27	<b>Total Community Services</b>		<b>15,860</b>	<b>1,298</b>	<b>4,813</b>	<b>300</b>	<b>-</b>	<b>3,515</b>		
28	<b>TOURISM &amp; LEISURE</b>									
29	ILTC - Air Conditioning	87	83	10	4	-	-	14	EBC	Completed
30	Redoubt - Stair Climber	20	-		20	-	-	20	EBC	No progress
31	Colonnade Removal	500	15		485	-	-	485	EBC	Works expected to start early 2020
32	Redoubt - Asphalt Gun Platform	50	-		50	-	-	50	EBC	No progress
33	HPSC - Changing Rooms	20	-		20	-	-	20	EBC	No progress
34	Sovereign Centre	29,100	1,185		12,750	15,165	-	12,750	EBC	Initial planning work in progress.
35	Sovereign Centre Skate Park	200	-		200	-	-	200	EBC	
36	Seafront Van	13	1	9	11	-	-	2	EBC	Completed
37	Sports Park Lighting	60	-	29	60	-	-	31	EBC	No progress
38	Beach Huts - Holywell	85	-		85	-	-	85	EBC	Completed
39	<b>Total Tourism &amp; Leisure</b>		<b>1,284</b>	<b>28</b>	<b>13,685</b>	<b>15,165</b>	<b>-</b>	<b>13,657</b>		
40	<b>CORPORATE SERVICES</b>									
41	Carbon Reduction Works	434	235		199	-	-	199	EBC	Scheme on hold
42	Invest to Save	80	-		80	80	-	80	EBC	Available for schemes to be identified
43	Investment Capital	5,600	1,235		4,365	-	-	4,365	External	Schemes to be identified
44	IT - Block Allocation		1,811		-	-	92	-	EBC	2020-21 allocation
43	Contingency		-		250	250	250	-	EBC	Available for schemes to be identified
44	Finance Transformation	200	-		200	-	-	200	EBC	Works planned for 2019-20
45	EHIC - Loan (Gowland Ct)	1,850	1,845		5	-	-	5	EBC	Property purchased 26.11.15. Full loan for works not yet drawn down
46	EHIC - Revolving Credit	250	250		-	-	-	-	EBC	Fully drawn down
47	EHIC - Loan Facility (EBC purchases)	4,173	940		2,983	-	-	2,983	EBC	Remaining facility available for schemes to be identified
48	EHIC - Loan Facility (Private Properties)	15,000	3,902	225	6,098	2,500	2,500	5,873	EBC	Further properties to be identified

Line No.	Scheme	Total Scheme Approved	Total Scheme spend 2013 to 31 Mar 2019	Spend 2019-20 to 30 June 2019	Allocation 2019/20	Allocation 2020/21	Allocation 2021/22	Remaining Allocation 2019-20	Funding	Comments
		£000	£000	£000	£000	£000	£000	£000		
49	EHIC - new mixed tenure homes	20,000	375	826	13,625	6,000	-	12,799	EBC	Further properties to be identified
50	EHIC - Victoria Mansions	4,035	3,390	412	645	-	-	233	EBC	Available for drawdown as required
51	Aspiration Homes - Credit facility	100	10	5	90	-	-	85	EBC	Available for drawdown as required
52	Aspiration Homes - Loans	10,000	1,633	1,540	5,367	3,000	-	3,827	EBC	Schemes being considered
53	Bedfordwell Road - Land & Pump House	6,100	2,799	20	3,301	-	-	3,281	EBC	Purchase completed 2016-17. Works being planned.
54	Construction Hub	478	-	2	478	-	-	476	External	Purchase expected in Q2
55	HPK Retail Refurbishment	9,000	852	7	8,148	-	-	8,141	EBC	Scheme being developed
56	The Stage Door	2,030	1,972	9	57	-	-	48	EBC	No further works currently planned
57	MOJ Site	1,100	-	1,379	1,100	-	-	279	EBC	Purchase completed 2019-20. Development being planned.
58	JTP Programme Office	8,278	6,957	151	1,321	-	-	1,170	EBC	Planned works on schedule. subject of regular update reports to Cabinet.
59	<b>Total Corporate Services</b>		<b>28,206</b>	<b>4,576</b>	<b>48,312</b>	<b>11,830</b>	<b>2,842</b>	<b>- 43,736</b>		
60	<b>Asset Management</b>									
61	Devonshire Park Redevelopment Project	53,960	47,377	1,923	6,262	321	-	4,339	EBC	On target. Subject of separate Cabinet report
62	Holiday Letting Refurbishment	30	-	-	30	-	-	30	EBC	Awaiting Covenant issues to be resolved.
63	Royal Hippodrome Theatre	127	14	-	7	-	-	7	EBC	Roof replacement works due 2019-20
64	Towner - improvements	125	129	-	-	-	-	-	EBC	Completed
65	ILTC - Improvements	60	41	-	19	-	-	19	EBC	Stand joints and rendering work to be complete 2019-20
66	Bandstand Renovations	100	-	22	100	-	-	78	EBC	Applying for Heritage consent to carry out more investigative work. Will need a separate bid to Cabinet. Works expected 20-21
67	Wall replacement The Point & Hardwick Rd	90	-	-	90	-	-	90	EBC	Works planned for 2019-20. Awaiting condition report
68	Downland Water Schemes (Pipes)	334	185	159	149	-	-	10	EBC	On target to complete in 2019-20
69	Boilers at Sports centres	32	-	32	32	-	-	-	EBC	Completed
70	Urinals 1 Grove Rd & TH	12	-	-	12	-	-	12	EBC	Completed
71	Asset Management - Block Allocation		-	-	357	500	500	357	EBC	Schemes to be identified

Line No.	Scheme	Total Scheme Approved	Total Scheme spend 2013 to 31 Mar 2019	Spend 2019-20 to 30 June 2019	Allocation 2019/20	Allocation 2020/21	Allocation 2021/22	Remaining Allocation 2019-20	Funding	Comments
		£000	£000	£000	£000	£000	£000	£000		
72	<b>Total Asset Management</b>		<b>47,746</b>	<b>2,136</b>	<b>7,058</b>	<b>821</b>	<b>500</b>	<b>- 4,922</b>		
73	<b>Grant Funded Schemes</b>									
74	Wish Tower Restaurant	1,800	1,323	424	477	-	-	- 53	Grant	
75	Statue Sculpture Installation	22	2		21	-	-	- 21	Grant	Design agreed. Location to be confirmed. Costs expected to be £50k
76	<b>Total Grant Funded Schemes</b>		<b>1,325</b>	<b>424</b>	<b>498</b>	<b>-</b>	<b>-</b>	<b>- 74</b>		
77	<b>General Fund</b>		<b>94,421</b>	<b>8,462</b>	<b>74,366</b>	<b>28,116</b>	<b>3,342</b>	<b>- 65,904</b>		
78	<b>HRA</b>		<b>28,288</b>	<b>380</b>	<b>5,834</b>	<b>4,388</b>	<b>4,442</b>	<b>- 5,454</b>		
79	<b>Total</b>		<b>122,709</b>	<b>8,842</b>	<b>80,200</b>	<b>32,504</b>	<b>7,784</b>	<b>- 71,358</b>		

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